

# Estudo-Caso de Timor-Leste: Boas Práticas em Orçamentação Sensível ao Género

**Flora Brytes**

Assessora de Orçamentação Sensível ao Género  
da Unidade de Planeamento, Monitorização e  
Avaliação do Gabinete do Primeiro-Ministro

**GRUPO DE TRABALHO  
DE ALTO NÍVEL DAS  
REDES DE MULHERES  
PARLAMENTARES  
DOS PALOP E TIMOR  
LESTE:**

ORÇAMENTO SENSÍVEL AO GÉNERO  
- EXPERIÊNCIAS E PERSPETIVAS  
DE IMPLEMENTAÇÃO

**11 SET 2020**



O Pro PALOP-TL ISC (FASE II) é co-financiado pela União Europeia. A ação enquadra-se nos esforços #TeamEurope da União Europeia em resposta à COVID-19.

# Presentation Outline

- Milestones of Gender-Responsive Budgeting (GRB) in Timor-Leste (2002-2016)
- Three factors have aided efforts to implement effective GRB in Timor-Leste (2017-current)
- Coordination Mechanism & Responsibilities for effective GRB implementation
- GRB flow in the Public Financial Management Reform
- Concluding remarks

## GRUPO DE TRABALHO DE ALTO NÍVEL DAS REDES DE MULHERES PARLAMENTARES DOS PALOP E TIMOR LESTE:

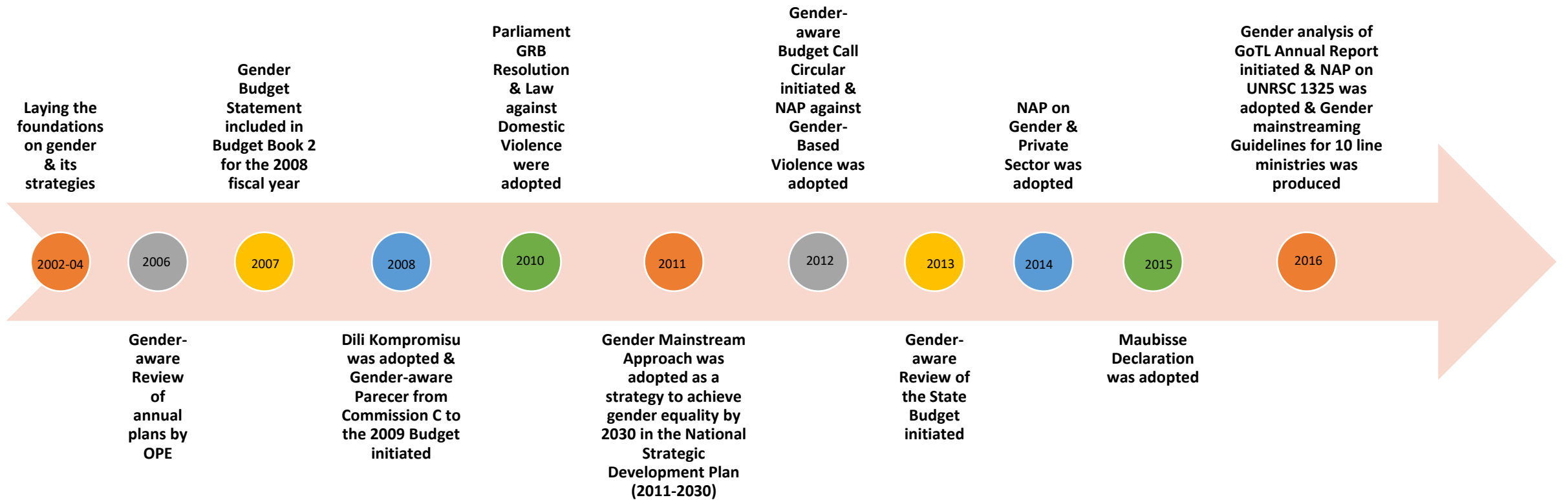
ORÇAMENTO SENSÍVEL AO GÉNERO  
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# Milestones of GRB progress in Timor-Leste (2002-2016)



# Three factors have aided efforts to implement effective GRB in Timor-Leste (2017-current)



Political will and leadership

The existence of a technical system and capabilities

Strengthen Oversight Capacities

# I. Political Will and Leadership

**A breakthrough in GRB implementation from the Office of Prime-Minister (OPM), under the leadership of Dr. Ruí Araújo:**

- ❑ the creation of the Unit for Planning, Monitoring, and Evaluation (UPMA) within the Office of Prime-Minister, allowing for political control of the General Budget preparation process and implementation, along with monitoring to ensure real impact on citizen's lives.
- ❑ transformation in the PFM, resulted in the adoption of Budgetary Governance Reform agenda, and a policy note on GRB in the PFM reform.
- ❑ the presence of the Secretary of State for Equality and Inclusion at the Budget Review Committee as an observer plays a significant role to ensure adequate budget allocated for the promotion of gender equality and that gender-sensitive programs align with the SDG, National Strategic Development Plan, GoTL five-year program, and national gender policies.
- ❑ the State Secretariat for Equality and Inclusion (SEII)'s role in reviewing all laws and policies for gender responsiveness prior to approval by the Council of Ministers is fundamental.

## II. The Existence of a Technical System and Capabilities

Since 2017, OPM-UPMA in collaboration with SEII have been playing a key role in assisting all Government entities in the process of mainstreaming gender into the planning and budgetary processes. Major key achievements from this collaboration & cooperation include:

- a) The adoption of the **“GRB Policy Note: Mainstreaming Gender into the Public Financial Management Reform”** by the Council of Ministers.
- b) The integration of Gender Marker in the national online planning & budgeting system (DBFTL) and Annual Action Plan template
  - **Principal (P)** – *Direct impact*
  - **Significant (S)** – *Indirect impact*
  - **Not Targeted (NT)**
- c) Creation of a standardized Gender Program in the Program-budgeting Structure called: **“Implementation of Gender Policies”**. Currently, it has 5 sub-programs:
  1. **Implementation of NAP against GBV;**
  2. **Implementation of NAP on UNSRC 1325;**
  3. **Implementation of Maubisse Declaration;**
  4. **Gender-mainstreaming Approach**
  5. **Promotion of Gender Equality in the Parliament**

# Example of Gender Program in the PB Structure

## Lista de Estrutura Programático

[Exportar para Excel](#)
[Exportar para Word](#)

Ano Fiscal:

2021

Entidade:

B7: Ministério da Saúde (MS)

Marcador de Gênero:

Orçamento

Receitas

6 Orçamento						
PED / ODS / Programa [Marcador de gênero] / Subprograma / Actividade	Indicadores de Desempenho	Baseline	Meta Anual	Meio de Verificação	Divisão	Endidade
<b>ODS: OBJETIVO 5 : IGUALDADE DE GÊNERO - Objetivo 5 . Alcançar a igualdade de gênero e empoderar todas as mulheres e rapariga</b>						
<b>PED SUBSETOR: INCLUSÃO SOCIAL - Em 2030, Timor-Leste será uma nação forte, coesa e progressiva, onde os direitos e interesses dos cidadãos mais vulneráveis são protegidos.</b>						
<i>Programa 412: Implementação da Política de Gênero</i>						
<b>Resultado de Médio Prazo: A desigualdade de gênero é reduzida</b>	<i>Homens e mulheres têm acesso e oportunidades iguais em termos de compartilhamento de poder, controle de recursos, tomada de decisões, status socioeconômico, status político e acesso à justiça e à segurança</i>	15%	25%	<i>Relatório de avaliação de gênero</i>		
<i>Subprograma 41204: Implementação do NAP-GBV</i>						
<b>Resultado de Curto Prazo: Violência Baseada em Gênero é reduzida</b>	<i>Reduzindo a Violência Baseada em Gênero e Melhorando a Prestação de Serviços para Vítimas de GBV</i>	15%	30%	<i>Relatório de ponto focal de gênero</i>		
Atividade: 4120406: "FATIN HAKMATEK" estabelecido em todos os hospitais e centros de saúde comunitários	"Fatin Hakmatek" estabeleceu na facilidade de saúde	7	13	Relatório de ponto focal de gênero	B70108: Direção Nacional de Saúde Pública B70110: Direção Nacional de Apoio Serviços Saúde e	B7: Ministério da Saúde (MS) B7: Ministério da

# Continue (part.II)...

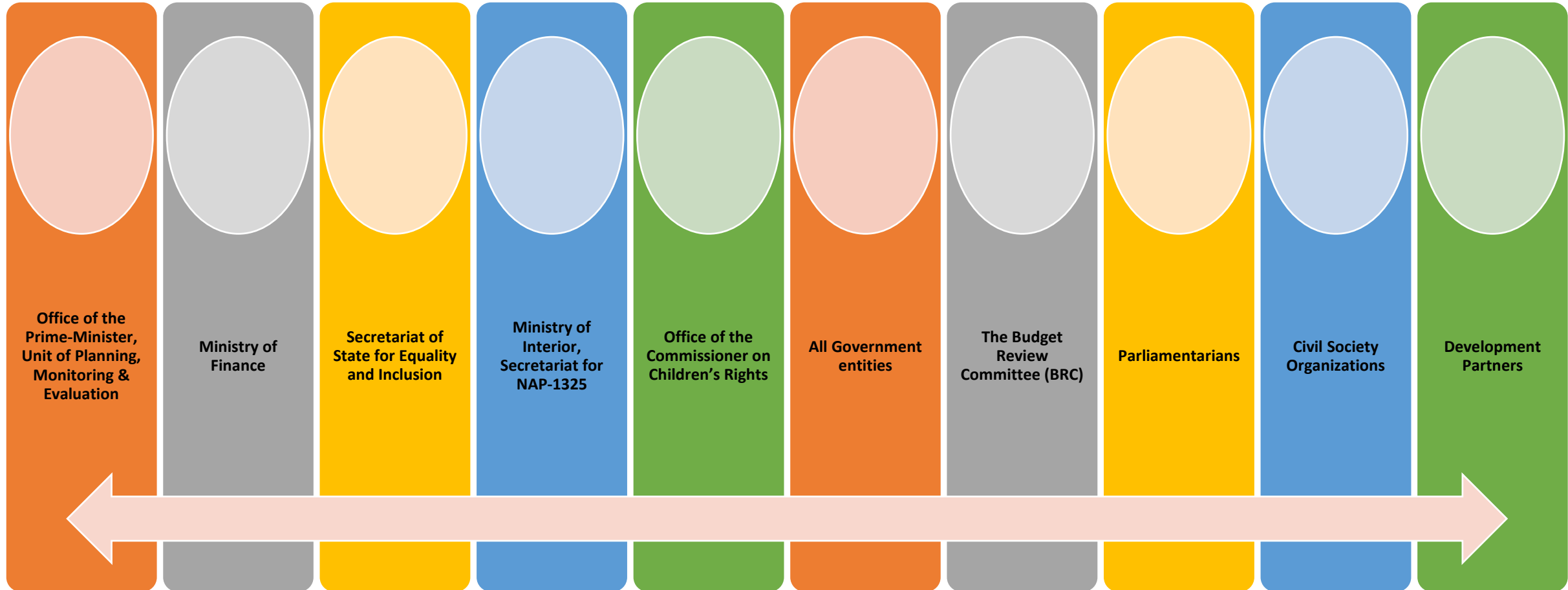
- d) Reintroduce gender mainstreaming approach in the State Budget Cycle from initial planning stage until the reporting stage:
  - Budget Call Circular produced by MoF
  - Integration of gender analysis in the *paste verde*
  - Gender Budget Statement in Budget Book 2
  - Gender Analysis in GoTL Performance and Expenditure Report (quarterly & annually)
- e) Addressing key knowledge gaps of budget and planning officials in all Government entities (including State entities & CSOs) on program design & budget allocation as well as reporting from gender perspectives;
- f) Development of Gender-sensitive Indicators;
- g) Improved coordination mechanism between OPM and SEII with CSOs;
- h) Existence of gender specialist in government entities and/or creation of gender unit.



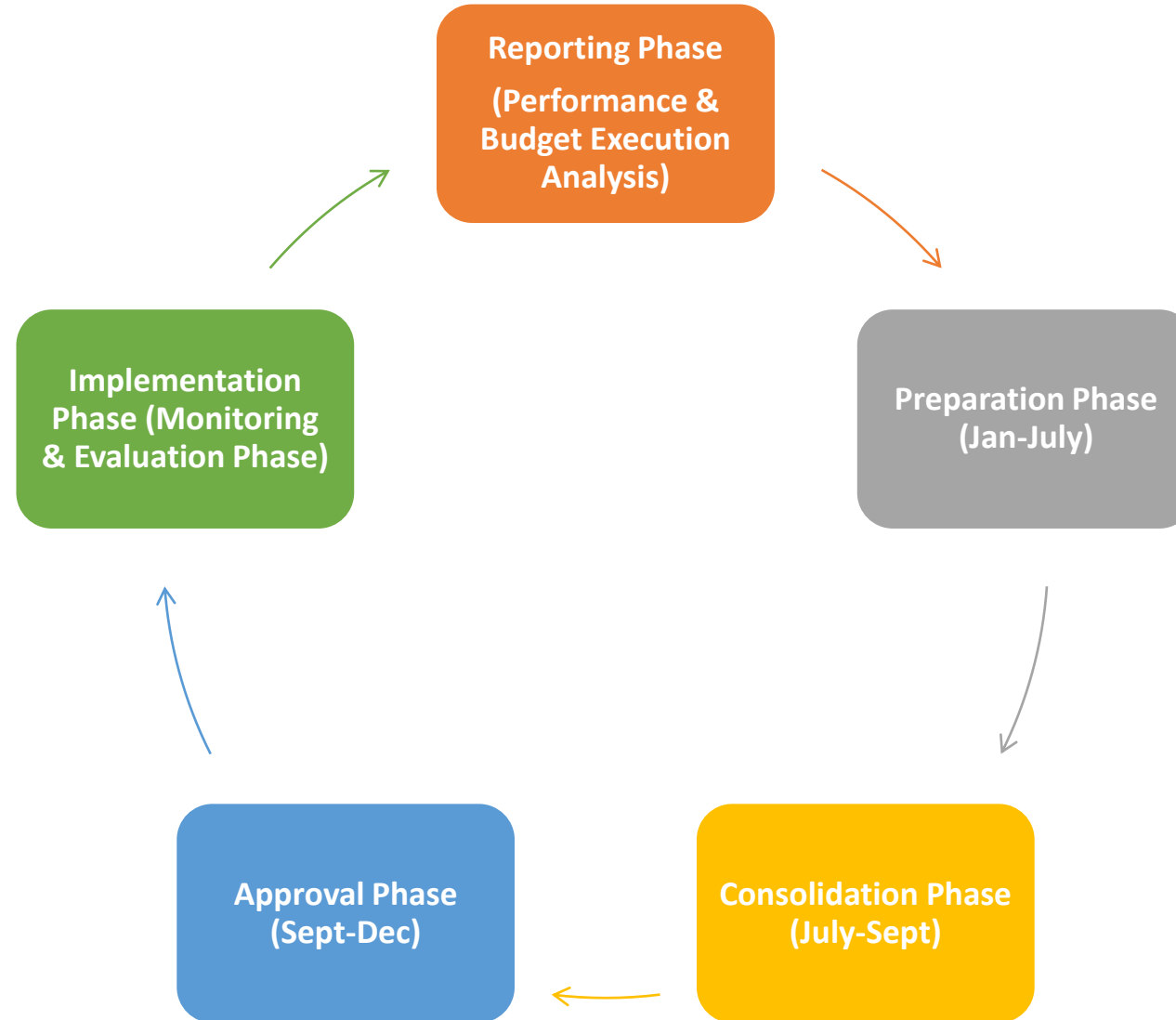
### III. Strengthen Technical Oversight Capacities (the Role of Parliament and CSOs)

- ❑ OPM-UPMA & SEII delivered training to Women's Parliamentary Group (GMPTL), Centre for Promotion of Gender Equality (CPIG) in the Parliament, and Women's Network (*Rede Feto*) on overall GRB analysis and the application of GM;
- ❑ OPM-UPMA developed a GRB Briefing Note for fiscal year 2020 contained key information/details about GRB generated by gender marker and shared with SEII, GMPTL, and *Rede Feto*;
- ❑ Rede Feto produced a comprehensive gender impact analysis on Government programs for 2020 fiscal year and submitted to Commission F and GMPTL which then was included in the final *parecer* produced by Commission C.

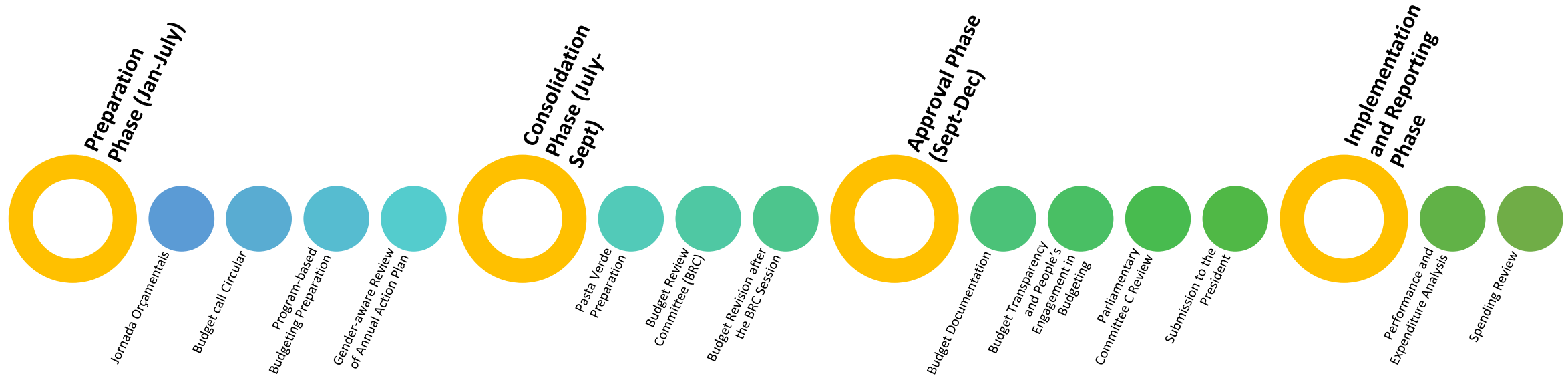
# Coordination Mechanism & Responsibilities for GRB Implementation in Timor-Leste



# Government of Timor-Leste's Budget Cycle



# GRB Flow according to the GoTL's Budget Cycle



# Concluding Remarks

- ✔ Political will and political control of the General Budget preparation process and implementation along with monitoring is vital to ensure real impact on citizen's lives.
- ✔ Timor-Leste's case illustrates the importance of local context. In this case, the design of simple gender-responsive tools and adequate training for planning and budgeting officials proved necessary to support GRB in the PFM reform.
- ✔ Effective gender mainstreaming requires the allocation of state budgets from the planning and budgeting processes through implementation and the reporting period.
- ✔ GRB reforms in Timor-Leste still have a long way to go before they demonstrate their real effectiveness via their impact on the lives of women and girls.
- ✔ Greater participation and engagement from Parliamentarians and CSOs is vital to increase accountability and transparency in budgetary processes.
- ✔ Implementing sound inclusive policies and tailored investments requires in-depth understanding and knowledge, not only among technical experts but also the leadership of Government entities and parliamentarians.